

# FirstHealth of the Carolinas Worksite Wellness

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# Policy and Environmental Changes That Drive Employee Behaviors

- First health system in North Carolina to adopt tobacco-free campus policy
- Already offer employees EHIP
- CEO and Board put forth charge to promote healthy eating and physical activity similar to tobacco policy
- Established FirstFit Wellness Committee 2007



#### FirstHealth Farmers Market



#### April 21 - September 29 / Mondays, 3 - 6:30 p.m.

Get your recommended five servings of fruits and vegetables a day while helping to support our local farm community at the FirstHealth Farmers Market.

Buy fresh, locally grown produce direct from area farmers every Monday from 3-6:30 p.m. in the lower parking lot of the Health & Fitness Center Both organic and traditionally grown produce is available as well as recipes for the featured fruit or vegetable of the week. Cash and checks accepted.

#### 2008 Special Events

All events held the first Monday of each month.

May - Grand Opening Celebration. Samples, recipes, raffles and morel

June - Com Off the Cob. Learn new ways to prepare this summer favorite.

July - Tomato Tasting. Back by popular demand! Sample more than 20 varieties of tomatoes and vote for your favorite.

August – I Scream for Ice Cream! Ice cream can only get better when you add fresh, locally grown peaches! Sample this Sandhills favorite and learn how to make your own.

September – Customer Appreciation Day. Join us as we say "thank you" for another great season! Taste testing, recipes, raffes and more!

#### Ask a Master Gardener.

Bugs driving you batty? Need a solution to your soil woes? Master Gardeners will be on hand during our 2008 special events to answer your gardening questions.



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#### FirstFit Healthy Vending Initiative

- Initiated policy healthy items cost less than unhealthy selections for vending
- Created labeling system for healthy options
- Conducted marketing campaign
- Implemented 50 percent healthy vending in 2009
- Increased healthy vending policy to 75 percent in March 2010
- Actively monitor purchases through vendor



## Vending Pictures







## Vending Policy Results

Vending Option	December 2008	September 2011	September 2014	
FirstFit Beverage (Water & Diet Drinks)	42%	56%	57%	
Other Beverages	58%	47%	43%	
FirstFit Snacks	35%	56%	60%	
Other Snacks	65%	43%	40% FirstHealth	

# FirstHealth Cafeteria Pricing Structure Change

#### **GOAL**:

- To impact customer choices through pricing
- Increase the price of unhealthy food
- Decrease the price of healthy food





#### Perceived Barriers

- Push back from customers
- Cost to implement
- Communication with customers





## First Steps

- Collected data on current usage and pricing
- Developed a new pricing strategy
- Project impact on revenue of a 15 % change in eating habits
- Developed a communication plan for customers





# Save Money Est Healthy!

Effective
October 15,
your favorite
healthy food
items available
at reduced
prices.









#### Cafeteria Changes

Product placement changes

• Healthy items offered on menu increased

• Added: 100-calorie snacks

Sugar-free cookies/desserts

Turkey bacon and sausage

Vitamin water

- Removed donuts
- Implemented portion controls





# Price Comparisons Before and After Price Initiative

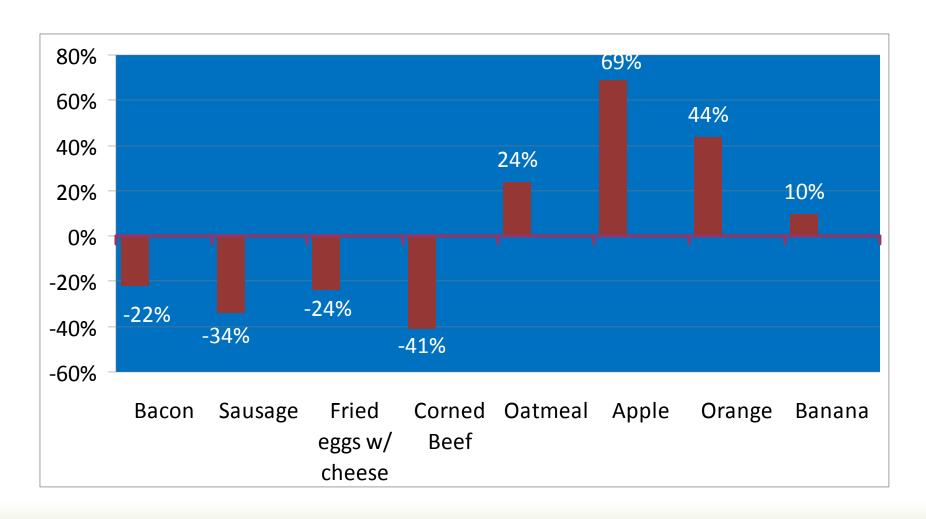
#### **Price Changes:**

<b>Before</b>		<u>After</u>		
Entrees	\$2.10	Healthy	\$1.90	Unhealthy \$2.80
Sodas	\$1.50	Healthy	\$1.00	Unhealthy \$1.50
Cheeseburgers	\$1.20			\$2.25
Grilled Chicken	\$2.25			\$1.95
Chicken Tenders	\$2.25			\$3.35
Salad Bar	\$4.50 for 80	<b>Z.</b>		\$1.84 for 8oz.





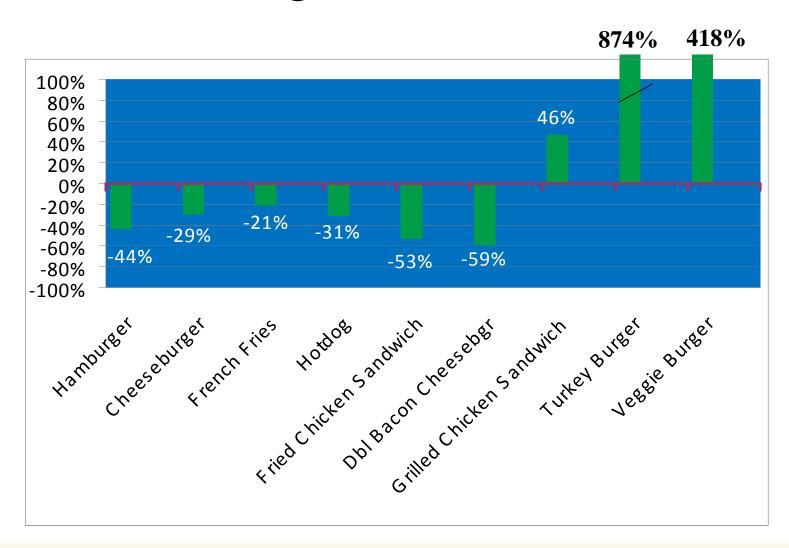
## Changes At Breakfast







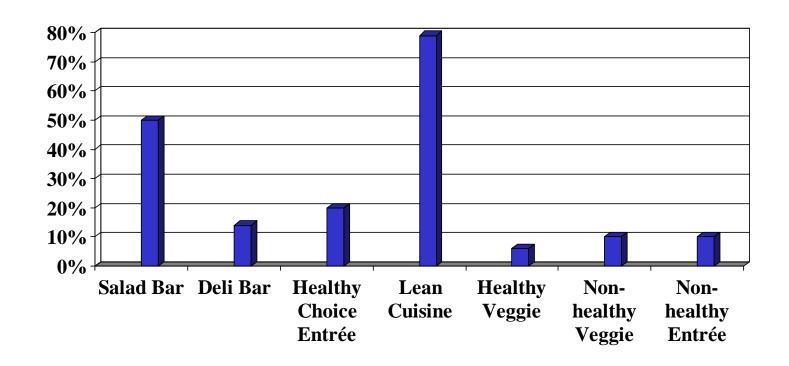
## Changes At The Grill







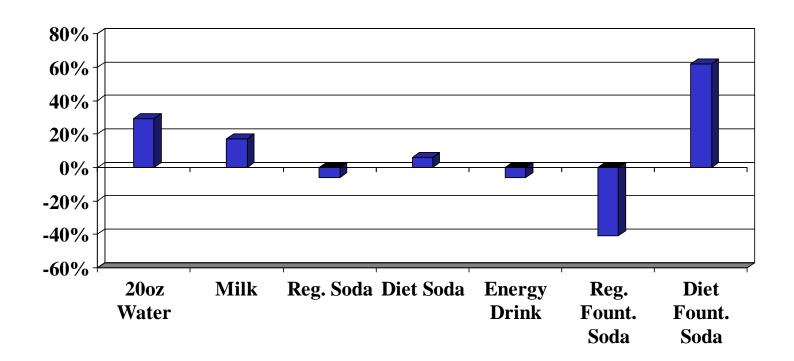
#### Entrée and Salad Bar







## Changes In Beverages







#### Overall Impact on Revenue

- Grill revenue increased by 13 %
- Salad and deli revenue decreased by 10 %
- Entrée revenue increased by 3 %
- Breakfast revenue increased by 8 %
- Beverage revenue decreased by 6 %
- YTD revenue on tracked items increased by \$5,301





#### Keeping Up The Momentum

- Innovative Theme Cuisines (variety of salads; Mediterranean dishes; vegetarian features; other ethnic dishes)
- Expanded choices on salad bar with more nutrient dense options (dark green lettuces; more variety of nuts and seeds; 2 homemade salads each day with olive oil based dressing; at least one low fat cheese available each day; fresh cut fruit offered every meal; variety of legume choices; homemade chicken and tuna salad with less mayo and sodium)
- More variety at sandwich station (pesto spreads, avocado, more vegetables, grilled chicken everyday)
- Most days one of the soups is a "Mindful" soup
- Development of "Nutrition Corner" to enhance nutrition education in the retail area
- •Nutrition information available on FirstWeb for most of the items offered in the cafeteria Mindless Mondays





## **Physical Activity**

# **Employee Campaigns/Education**



# **Employee Health Improvement Program**

- Employees sent packet by Human Resources
- Employees schedule and complete health assessment
- Set goals
- Six-month re-evaluation
- Meet goals = monetary award



#### Stairwell Initiative

• Remodeled stairwell at Richmond Memorial Hospital





## Elevator Signs

• Posted elevator signs in all hospitals







## Campaigns

#### Rethink Your Drink

- Cafeterias
- Gift shops
- Vending machines





#### **Bulletin Boards**





#### **Next Steps/The Future**

- 2013 implemented Tobacco Surcharge (\$12/pay period)
- Continue to monitor progress through Work Healthy America Assessment
- Seeking adjustments to health plan
- Continue education campaigns (portion control Fall 2014)



## **Questions?**

